# Undergraduate Student Diversity Project:

## **Progress Report**

February, 2022



• **Dec 2018**: Launch of Undergraduate Student Diversity Project, out of the Chancellor's Office

Undergraduate Student Diversity Project







- **Dec 2018**: Launch of Undergraduate Student Diversity Project
- Goals:
  - ➢ increase diversity among our undergraduate class
  - improve the campus climate for those historically underrepresented in higher education
  - ensure that every member of the campus can access Berkeley's wide range of offerings
  - Transform the entire campus into a place where all feel a sense of belonging and can thrive





- **Dec 2018**: Launch of Undergraduate Student Diversity Project
- Jan 2019: Steering Committee formed
  - Socar Dubón, Vice Chancellor for Equity & Inclusion (chair)
  - Cathy Koshland, Vice Chancellor for Undergraduate Education
  - Steve Sutton, Vice Chancellor for Student Affairs





- **Dec 2018**: Launch of Undergraduate Student Diversity Project
- Jan 2019: Steering Committee formed
- Fall 2019: Three working groups issue 93 recommendations





### **3 Working Groups**, **93 Recommendations**

#### Undergraduate **Admissions Policy** and Process: 14





#### **George Johnson**

Professor. Mechanical Engineering



Professor, Graduate School of Education

#### Undergraduate Admissions Outreach, Marketing, Yield: 20



Professor.

Graduate School of

Education

**Co-Chairs** 

Lisa García Bedolla

**Olufemi Ogundele** 

Director, Undergraduate Admissions

Professor, African American Studies

Nikki Jones

Victoria Plaut

Professor, Berkeley Law





#### **Campus Experience:** 59





## A range of recommendations

Some recommendations were very **specific** 

- "adopt Native American land acknowledgement statements, read at official gatherings and events"
- "Reframe messaging to potential and incoming students to increase inclusion and welcoming and broaden focus beyond academic excellence"

Other recommendations were very **general** 

- "improve students' sense of safety and well-being in housing"
- "Ensure that inclusion is at the center of all decision-making processes"

Taken together, the recommendations touched virtually all aspects of campus operations.





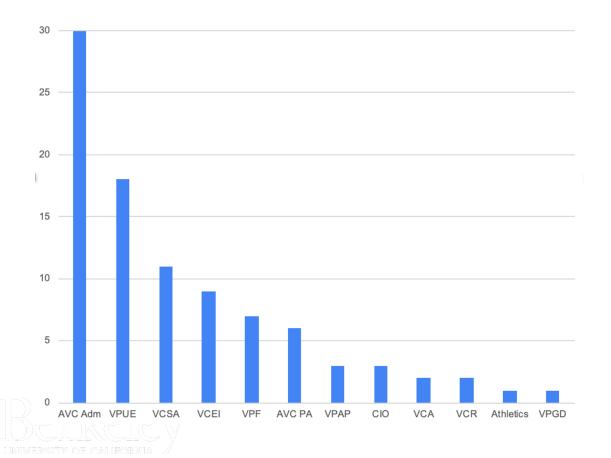
- **Dec 2018**: Launch of Undergraduate Student Diversity Project
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- Jan 2020: Implementation begins, tracked by Chancellor's Office







35



Each recommendation was assigned to a member of the Chancellor's Cabinet



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- Jan 2019: Steering Committee formed, with 3 working groups
- Fall 2019: Working groups issue 93 recommendations
- Jan 2020: Implementation begins, tracked by Chancellor's Office
- **Summer 2021**: Steering Committee reconstituted
- Jan 2022: Progress report issued





Progress was reported on 61% of the recommendations, across all divisions. Examples:

#### Athletics

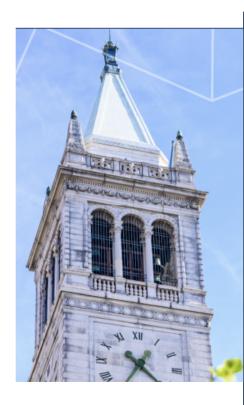
"Increase support for student athletes from URM and other marginalized backgrounds.... promoting their integration into the broader campus community and recognizing (rather than avoiding) their identity-based needs and concerns."

- Intercollegiate Athletics (IA) hired Dr. Ty-Ron Douglas as the new Associate Athletic Director for Diversity, Equity, Inclusion and Belonging.
- Since January 2020, IA has hosted numerous events around social, political and identity-based issues.









#### **Undergraduate Admissions**

"Overall message to all prospective undergraduates should be driven by the Office of Undergraduate Admissions (OUA), based on a comprehensive marketing plan and supported by dedicated resources"

• OUA doubled its communications staff and manages its own messaging, with a focus on social media.

"Conduct an in-depth review and potential overhaul of reader selection, training, and norming"

OUA overhauled processes for selecting, training, and evaluating readers and created a new approach to holistic review





#### **Communications & Public Affairs**

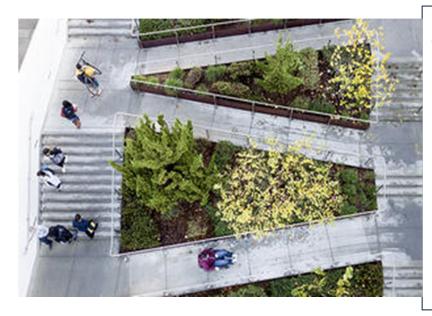
"Before, during, and after high profile, potentially divisive campus events communicate commitment to both free speech and inclusion and diversity."

- Public Affairs developed improved protocols for communicating about critical incidents, including acts of hate, exclusion, and racism.
- Public Affairs leveraged the "Campus Conversations" to bring together diverse voices on issues of racism and inequality.









#### Administration

"Assign staff to field accommodation inquiries ...and ensure accessibility at all campus- sponsored events"

 The new Office of Disability Access & Compliance created a comprehensive website with guidance for the campus, and provided access services for approx. 100 campus events





### **Equity & Inclusion**

"Increase funding and investment in the Basic Needs Center."

- The Basic Needs Center hired an inaugural Health Equity Coordinator and launched Undocumented Student Basic Needs Equity Grants
- New Basic Needs Holistic Fund provides a single point of entry for students to apply for emergency assistance.
- The campus raised over \$1 million in emergency funds for students in need









### Faculty

"Build expectations around inclusivity into hiring at the department level; encourage candidate evaluation based on demonstrated inclusivity in teaching or other activities."

- Broad use of robust DEIB assessment practices in faculty searches
- Cluster hires to diversify research areas
- New resources for self-reporting and evaluating contributions to DEIB in faculty merit and promotion cases

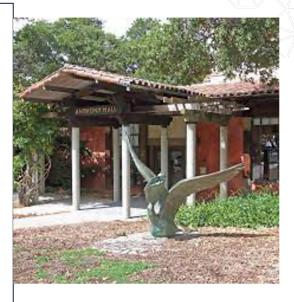




#### **Academic Planning**

"Develop clear and transparent processes for requesting and allocating space for community- or affinity-based groups to promote campus belonging."

- A new process for future physical space allocation was developed by the Division of Academic Planning, VCEI, VCSA, and Chancellor's Office.
  - Native American Community Center (Anthony Hall), Fall 2021
  - bridges (Hearst Annex), spring 2022
  - > Disabled Cultural Center (Hearst Annex), spring 2022
  - > QARC space (Hearst Annex), spring 2022
  - > The Latinx Resource Center (Hearst Gym), spring 2022.







### **Student Affairs**

"Provide culturally competent health and mental health services (more URM staff, efforts to improve cultural competency of existing staff, increased access to mental health services)"

- University Health Services, Counseling and Psychological Services, PATH to Care, and Center for Support and Intervention increased mental health and counseling support services for diverse communities.
- UHS is continuing to diversify its staff and its referral lists for mental professionals in the Bay Area.





## **Companion efforts**



 
 Graduate Division
 Our Sites
 Our Mission
 Description

 Cortact the Graduate Division
 GSI Teaching & Resource Center
 The Graduate Division oversees graduate admissions, fellowablips,
 Division oversees

#### **Graduate Division**



- While work on the recommendations of the Undergraduate Diversity Project was going on, the Graduate Division and People & Culture were also engaging in comprehensive, transformative DEIB efforts of their own.
- Both made significant and creative contributions to the goals of the Undergraduate Diversity Project, in terms of climate, inclusion, access, and belonging.





### So did all this work have an impact?

## Have the goals of the Undergraduate Diversity Project been achieved?







### One answer is "obviously not."

- A number of recommendations remain unaddressed.
- The campus has not been wholly transformed.
- But have we made measurable progress that a member of the campus community could notice?
- How would we know?

#### There are a couple of ways to measure progress.







### Impact measures

#### Tangible progress can be quantified, as in these examples:



- Undergraduate classes admitted in Fall 2020 and Fall 2021 were the most diverse in 30 years
- Newly hired faculty in 2020-21: 24% belong to historically underrepresented groups, and 50% are women, both firsts
- 6 new spaces for identity groups on campus
- Expansion of Basic Needs Center funding





### Impact measures

Intangible progress can also be measured, through surveys in which the campus community describes its experience: • MyExperience Survey 2023



- MyVoice Survey 2023
- Student Pulse Surveys
- Employee Pulse Surveys
- UCUES Surveys

Past surveys have shown lower levels of comfort with campus climate among groups historically underrepresented in higher education.



### **Lessons learned**

- Campus-wide transformation starts with shared, centrally proclaimed values
- The work of campus-wide transformation takes place in individual units all across campus
- Tracking progress of initiatives is easier when initiatives are more narrowly focused, with specific goals, and have associated performance measures





## What's next?

- We know this work must continue
- Many of the recommendations of the Undergraduate Diversity Project have found new life among these newer, more specific initiatives, led out of the Division of Equity & Inclusion:
  - HSI Initiative
  - □ African American Initiative
  - □ Native American Initiative
  - □ Anti-Racist Campus Initiative







## Thank you!

- to the Chancellor, for her sponsorship
- to the Steering Committee and Working Group members
- to those in units across campus who have carried out this work
- to those who will further this work in the future

